

Achieving Clinical Impact Through Interdisciplinary Teamwork

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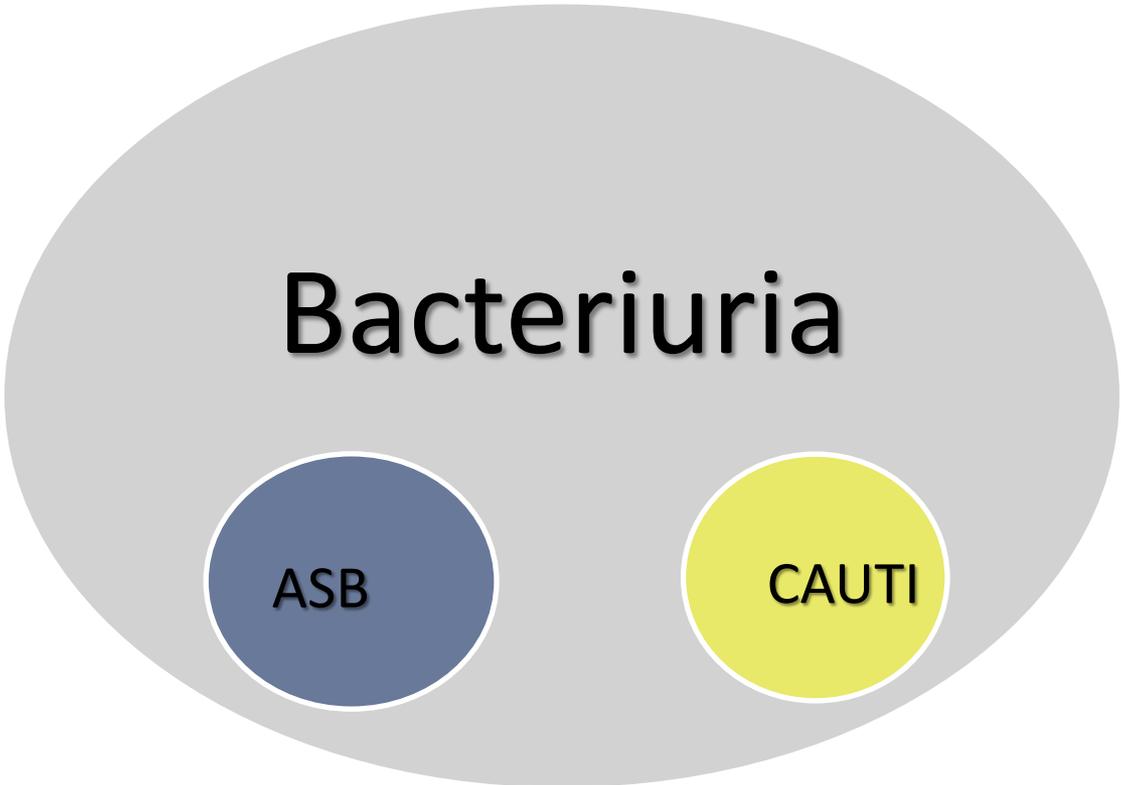
March 9, 2017





Kicking CAUTI
The No Knee-Jerk
Antibiotics Campaign

Bacteriuria

A large light gray oval contains the word "Bacteriuria" at the top. Below it are two smaller circles: a blue one on the left labeled "ASB" and a yellow one on the right labeled "CAUTI".

ASB

CAUTI

Multiple guidelines endorse neither testing for
nor treating ASB

What are the negative effects of overtreatment of ASB?

- Overtreatment hurts **all of us**
 - Costs
 - Spread of resistant organisms
- Overtreatment hurts **individuals**
 - From antibiotics
 - Gastrointestinal side effects
 - Risk of *Clostridium difficile* infection
 - Collateral damage
 - Induce resistant flora
 - Destroy healthy microbiome
 - Diagnostic delays

Overview

- Story of a team and a project
- Results and the science behind them
- Lessons learned
- Next steps

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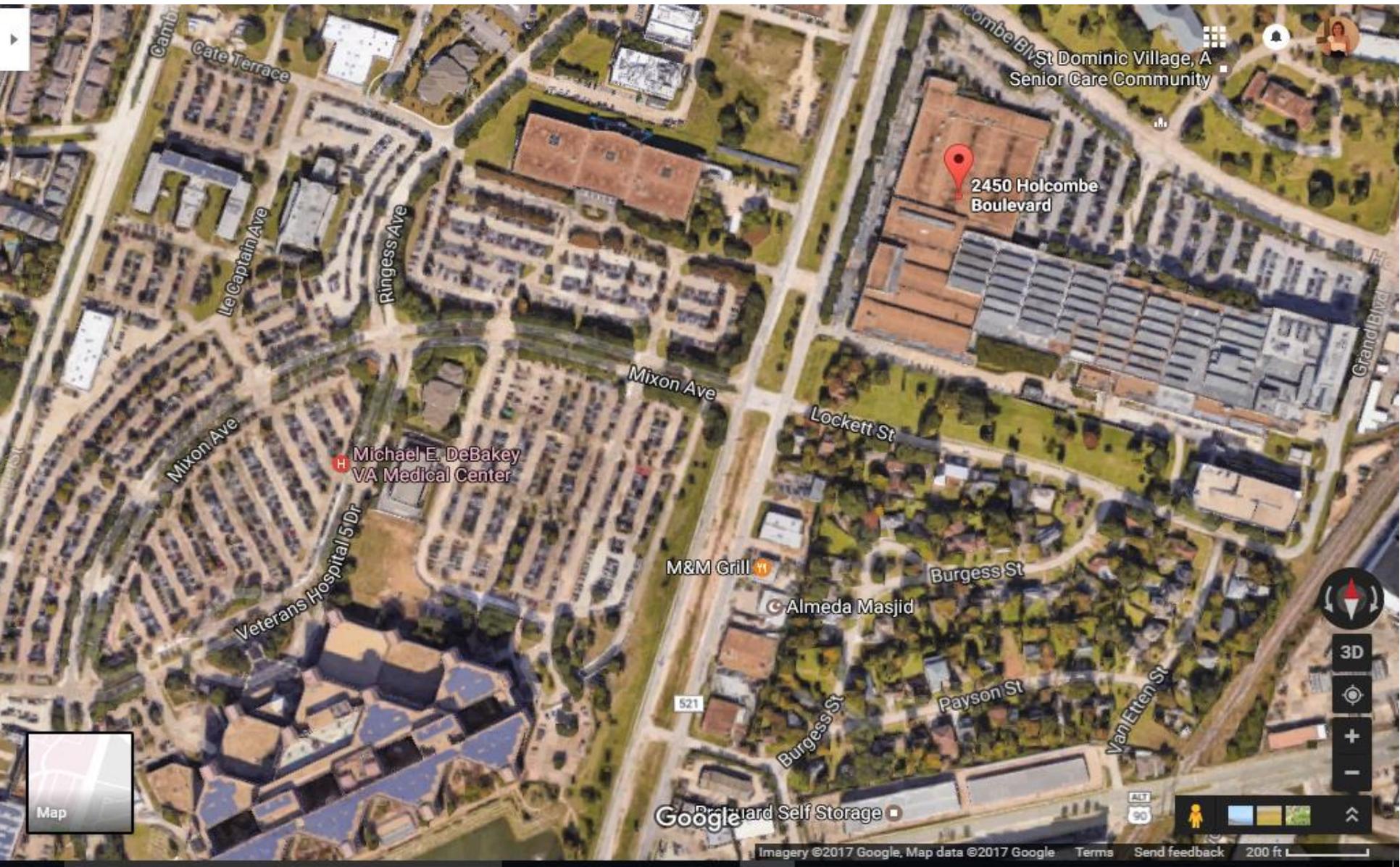
Kicking CAUTI: The backstory

ASB is not
CAUTI!



Kicking
CAUTI
project

Walking and thinking



Houston Center for Innovations in Quality, Effectiveness, and Safety (IQuEST)



Composition of the Team



Barbara Trautner, MD, PhD
Infectious Diseases



Sylvia Hysong, PhD
Industrial and Organizational
Psychologist



P. Adam Kelly, PhD
Psychometrician



Nancy Petersen, PhD
Senior Biostatistician



Larissa Grigoryan, MD, PhD
Epidemiologist and Analyst



Aanand Naik, MD
Geriatrician and Quality
Improvement Scientist

What's missing from our team?

- Omitted a key stakeholder from the planning team
- Related to physician hubris



Nurses!

Thinking and walking



Overview

- Story of a project and a team
- Results and the science behind them
 - Survey: cognitive biases
 - Algorithm: behavioral economics
 - Intervention: audit and feedback
 - Implementation: evidence integration triangle
- Lessons learned
- Next steps

Kicking CAUTI Campaign: Purpose

- Objective: for catheter-associated ASB
 - Reduce urine culture ordering
 - Reduce antimicrobial prescribing
- Design: pre/post intervention with a control
- Comparison: standard quality improvement

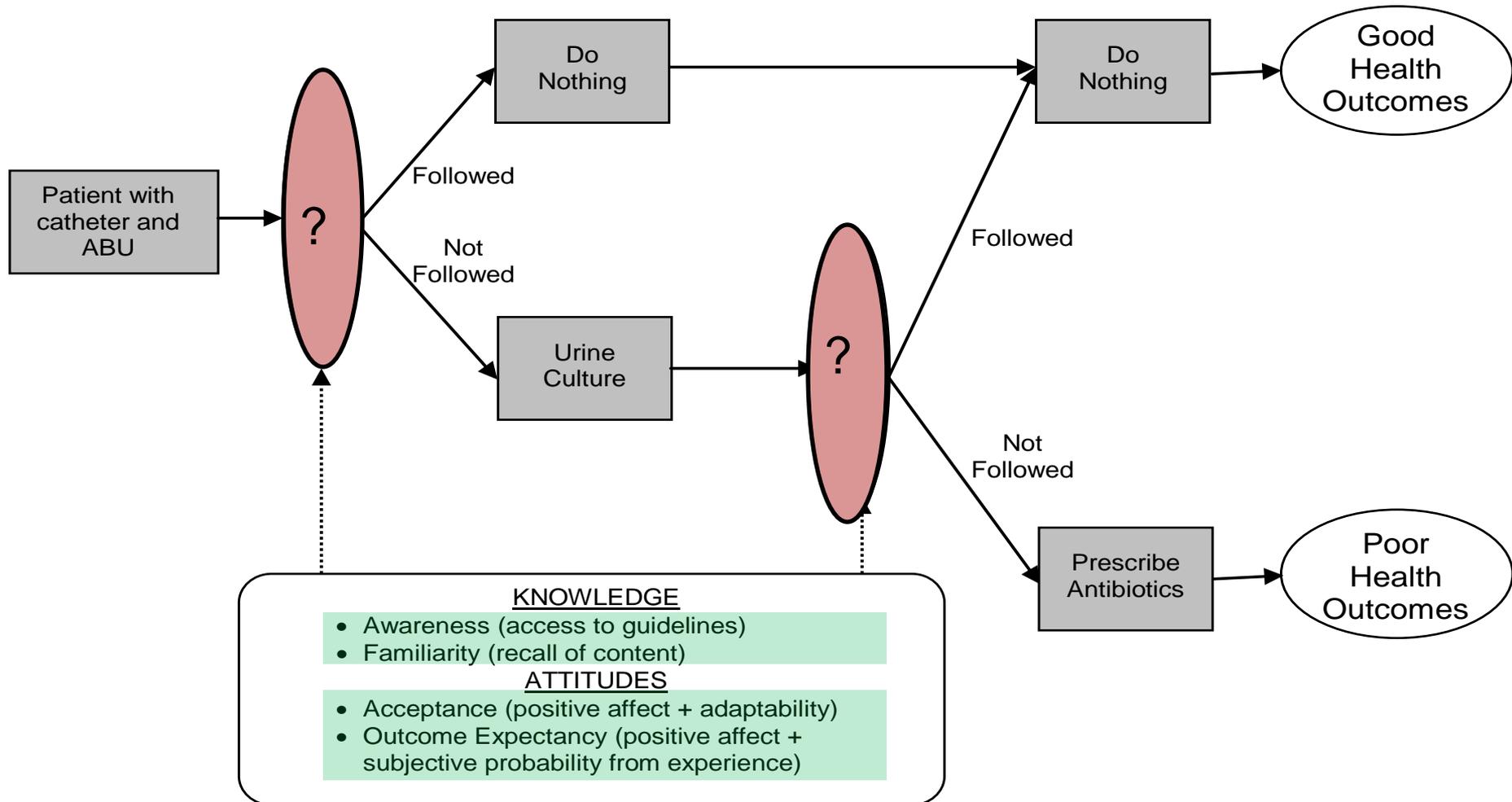
The Kicking CAUTI Campaign: Setting and Participants

- Two VA medical centers
 - Intervention: Houston
 - Comparison: San Antonio
- Acute and long term care wards (5 each)
- Focused on providers who order urine cultures and antibiotics
- Outcomes
 - Urine cultures ordered (primary)
 - Treatment of ASB with antibiotics (secondary)

The Kicking CAUTI Intervention: Key Components

1. Surveys: explore the knowledge gap
 - Identify cognitive biases
2. Algorithm: make the guidelines “actionable”
 - Applicable to specific patients
 - Provide step-by-step instructions
3. Audit and feedback: interactive educational component

Conceptual Model for Treatment of ASB and Patient Health Outcomes



Exploring the Gap: ASB Survey Design

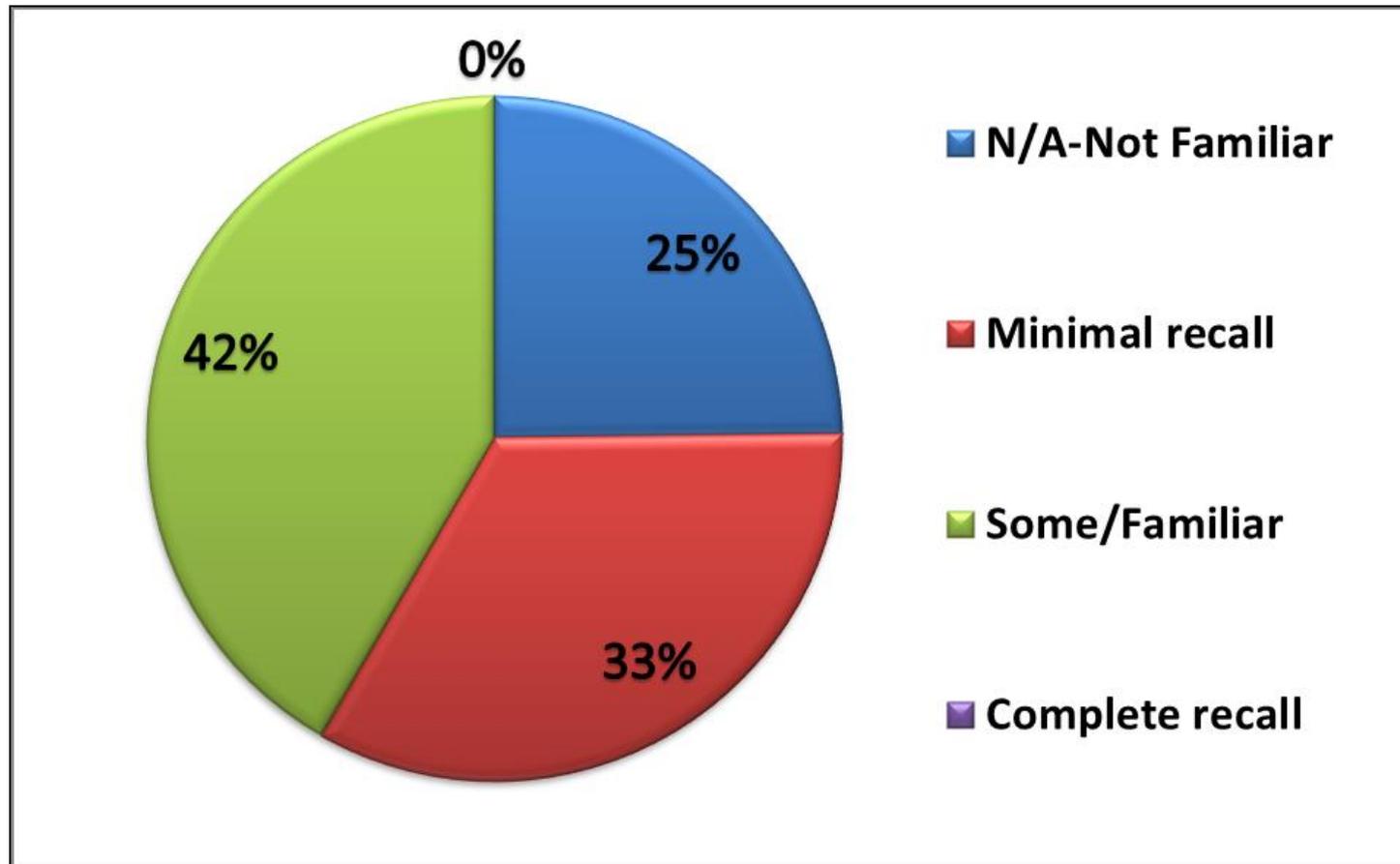
- Three parts
 - Knowledge questions
 - Constructs
 - Self-reported familiarity with ASB guidelines
- Questions probed suspected cognitive biases
- Piloted with infectious diseases fellows
- Administered prior to start of intervention



Baseline ASB Knowledge Score Varied with Years of Training

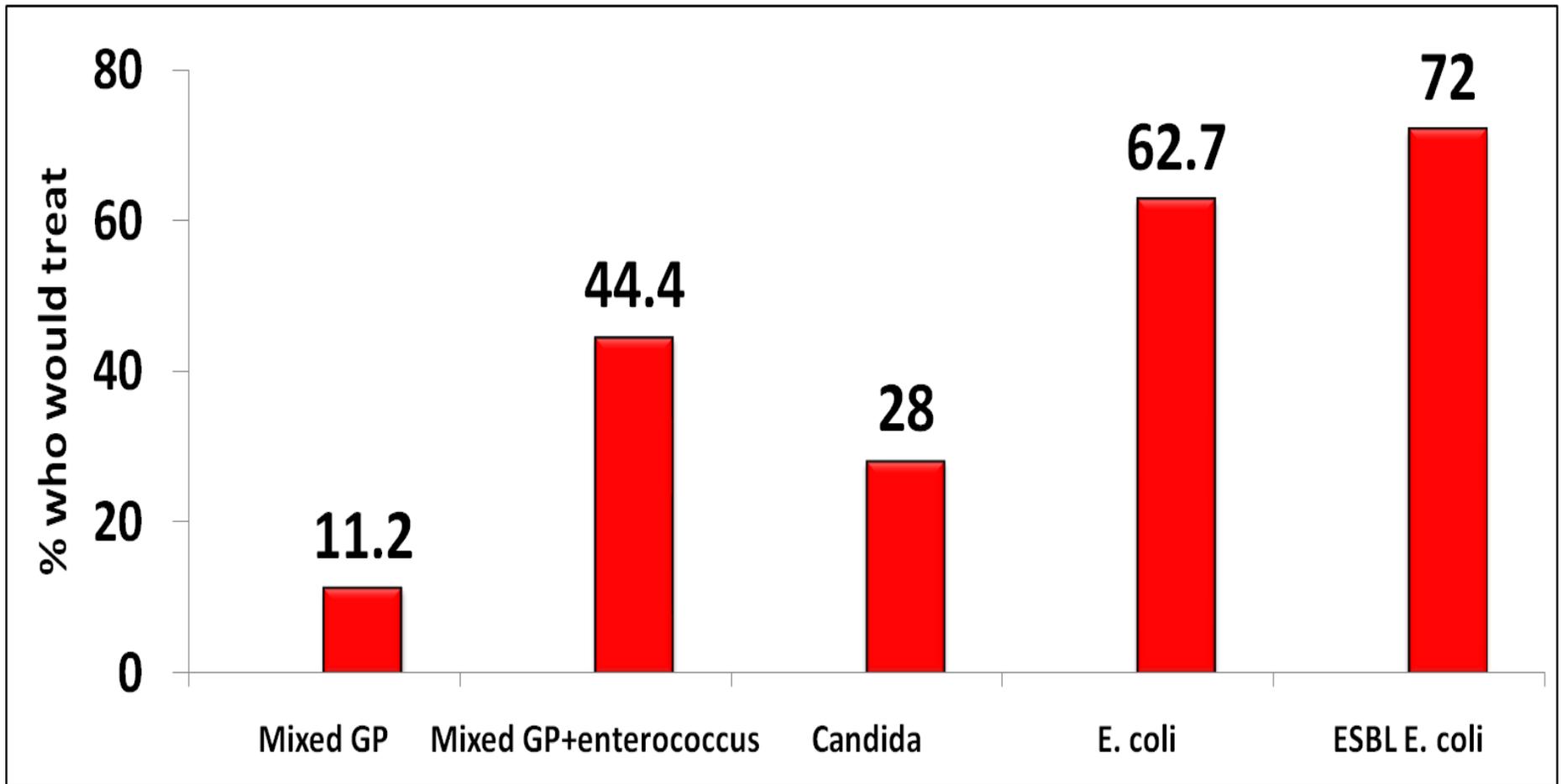
Characteristics	Number (%)	Knowledge score Mean (SD)	P value
All (n=169)		57.5 (18.8)	0.002
Staff	15 (9)	71.4 (22.2)	
Residents	154 (91)	56.1 (18.0)	
Level of Training (n=168)			<0.0001
PGY-1	76 (45)	50.1 (17.9)	
PGY-2	47 (28)	61.0 (16.1)	
PGY-3-4	29 (18)	63.5 (16.5)	
PGY-5+	16 (9)	71.3 (21.5)	
Comparisons by AVOVA			

58% reported minimal or less recall of ASB guidelines content



Guidelines familiarity differed significantly by year of training ($p=0.02$)

Organism type drives inappropriate antibiotic use for ASB



Staff providers were less likely than residents to treat enterococcus and ESBL *E. coli* ($P < 0.05$, Fisher)

Solution: Diagnostic Algorithm

- Addresses biases
- Substitutes guidelines-compliant cues
- Makes the guidelines “actionable”
 - Applicable to specific patients
 - Provide step-by-step instructions

Guidelines Should be Actionable



recipe: favorite chocolate cake

ingredients

1 pkg. devil's food cake mix	1/2 C. warm water
1pkg. instant chocolate pudding	1/2 C. oil
4 large eggs	1 1/2 C. semi-sweet chocolate chips
1 C. sour cream	

instructions

Grease a fluted tube pan and preheat oven to 350 degrees. Mix ingredients together except chocolate chips, using a mixer. Fold in chocolate chips.

Bake for 45 - 50 minutes, or until inserted toothpick comes out clean. Cool for 20 minutes and then invert and remove from pan.

Dust with powdered sugar and serve with fresh whipped cream and strawberries or raspberries.

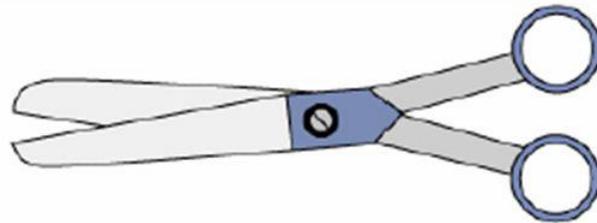
Applying Behavioral Economics

- Clinical practice guidelines difficult to implement
 - Most follow principles of optimization
 - Find optimal strategy given all available resources
 - Often includes algorithms for all available options and contingencies (usual and atypical cases)
 - Comprehensive and cumbersome (CAUTI - 51 pages)
 - Not ideal for the fast, frugal, and stressful setting of clinical decision making

Bounded Rationality

Human rational behavior is shaped by a scissors whose two blades are the **structure of task** environments and the **computational capabilities** of the actor.

-Herbert Simon



Simon, H. A., 1990, "Invariants of human behavior,"
Annual Review of Psychology, 41,1-19.

Satisficing Algorithms

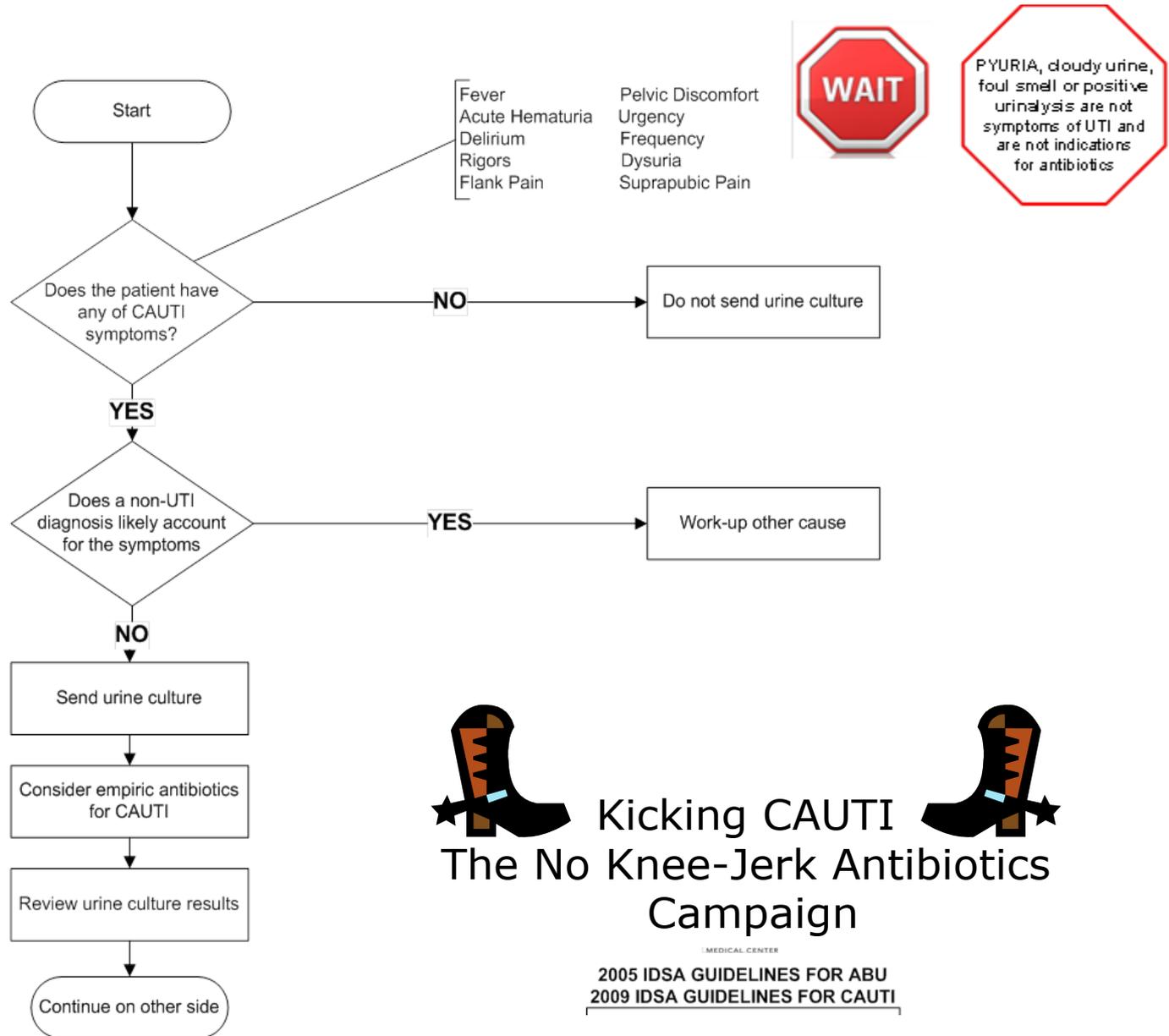
- Decision making under uncertainty
 - Find options that satisfy and suffice to achieve solution adequate for the situation
- Fast and frugal heuristics
 - Best for decisions limited by time, knowledge, computational ability
 - Rely on simple search, stop and decision rules

Fast and Frugal Algorithms

- Take-the-best algorithms based on matching cues to a criterion standard
- Follow three simple rules:
 1. Search Rule: Search through cues in order of their validity
 2. Stop Rule: Stop after finding first cue that discriminates between alternatives
 3. Decision Rule: Alternative with positive cue value has highest criterion value

Catheter-Associated UTI (CAUTI) vs Asymptomatic Bacteriuria

(Patient with urinary catheter or catheter use within 48 hours)



CAUTI Algorithm Development

- Turned guidelines into flowchart
- Flowchart reviewed by guidelines authors
 - Content validity
- Cognitive interviews with end-users
 - Face validity
- Revised version back to the authors
- Tested inter-rater reliability on case classification
 - Poor without algorithm: Kappa 0.35
 - Substantial agreement with algorithm: Kappa 0.76

Using the Algorithm for Audit and Feedback

- Characteristics that maximize impact of A&F
 - Contains the right answer
 - Graphical or written format
 - Neutral tone
 - “Guidelines non-compliant” rather than “wrong”

Decreasing CAUTI through correct diagnosis: Personalized case report

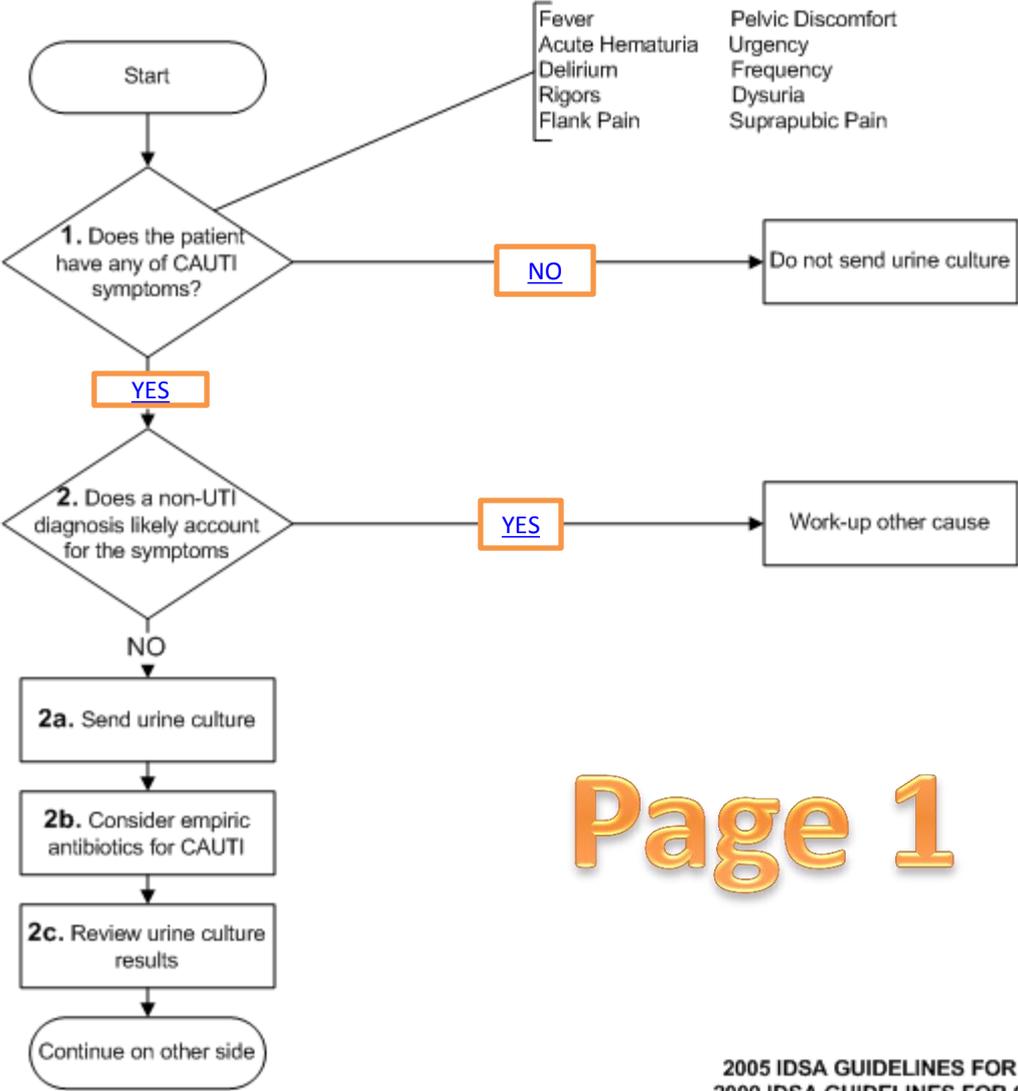


Dr. Barbara Trautner, Infectious Diseases



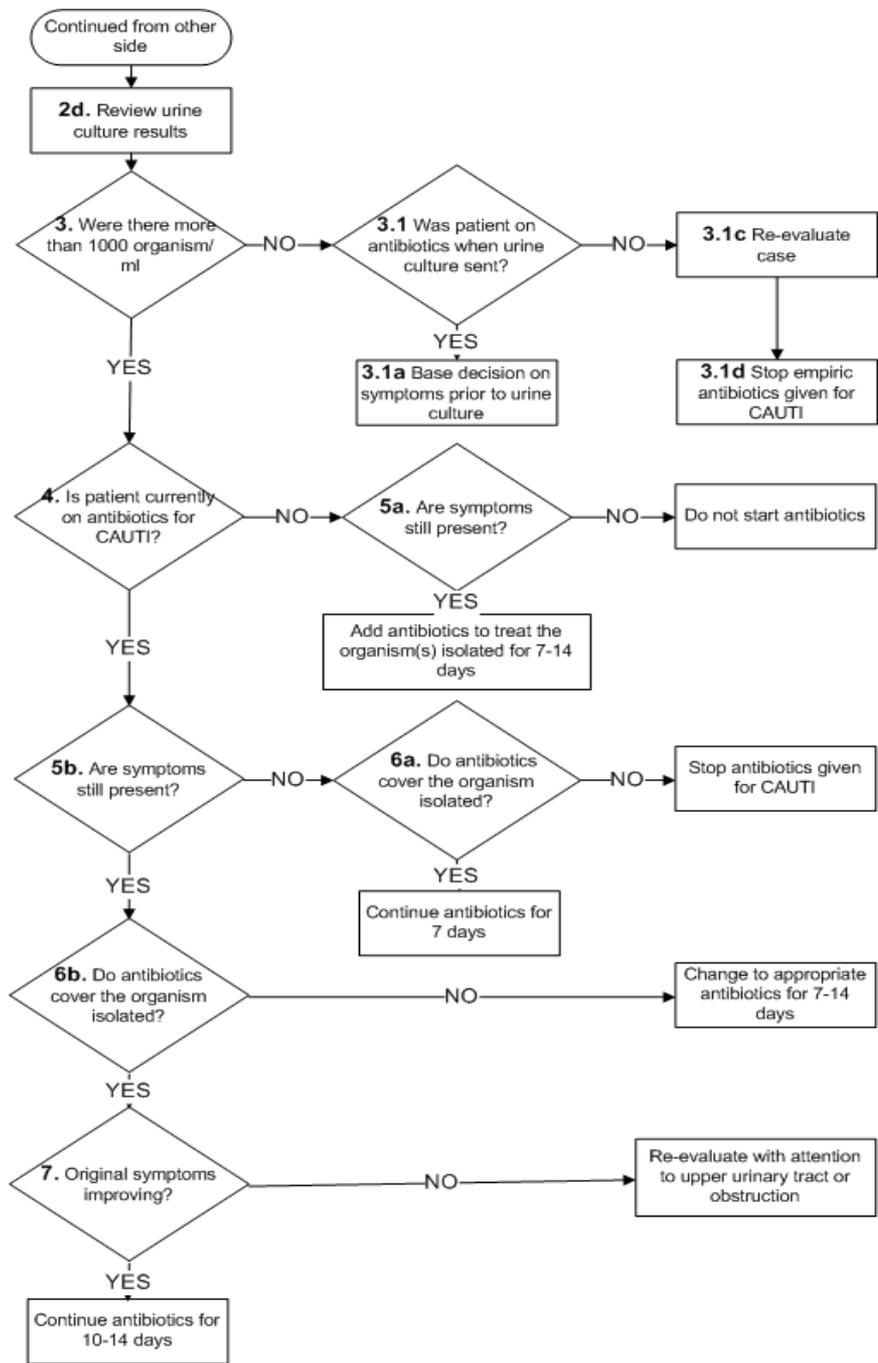
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Page 1

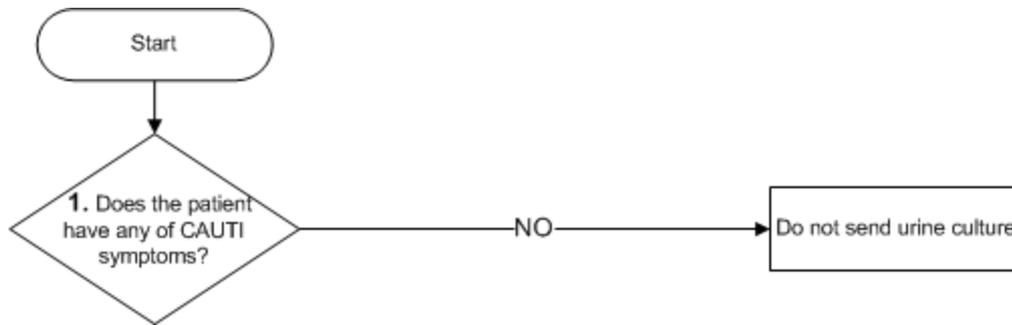




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[Conclusion](#)



1. According to the guidelines, the first thing to do is to check whether the patient had any of the following symptoms: fever, acute hematuria, delirium, rigors, flank pain, pelvic discomfort, urgency, frequency, dysuria, or suprapubic pain.

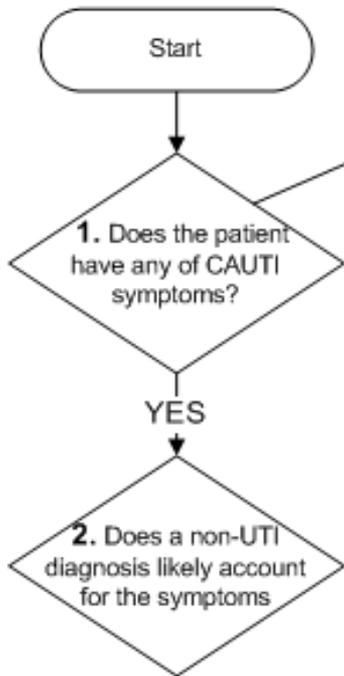
Correct: The decision to NOT send a urine culture was correct. Per chart review, the patient did not have any of the symptoms of CAUTI. Leukocytosis is not a specific symptom of CAUTI.

Feedback: Screening for asymptomatic bacteriuria (ABU) is not recommended. Unless a patient has symptoms consistent with CAUTI, a urine culture should not be sent in the first place. If the patient does have symptoms that could indicate CAUTI, a urine culture should be sent and then you should next consider whether another diagnosis could account for the symptoms.

CAUTI-related treatment of this patient stops here.

[Return to Algorithm](#)

Fever	Pelvic Discomfort
Acute Hematuria	Urgency
Delirium	Frequency
Rigors	Dysuria
Flank Pain	Suprapubic Pain



1. According to the guidelines, the first thing to do is to check whether the patient had any of the following symptoms: fever, acute hematuria, delirium, rigors, flank pain, pelvic discomfort, urgency, frequency, dysuria, or suprapubic pain.

Incorrect: You decided YES, the patient had symptoms. However, per chart review, the patient did not have any of the symptoms of CAUTI by IDSA guidelines. Leukocytosis is not a specific symptom of CAUTI.

Next Step: If this patient had shown symptoms that could indicate CAUTI, then you would next consider whether another diagnosis could account for the symptoms.

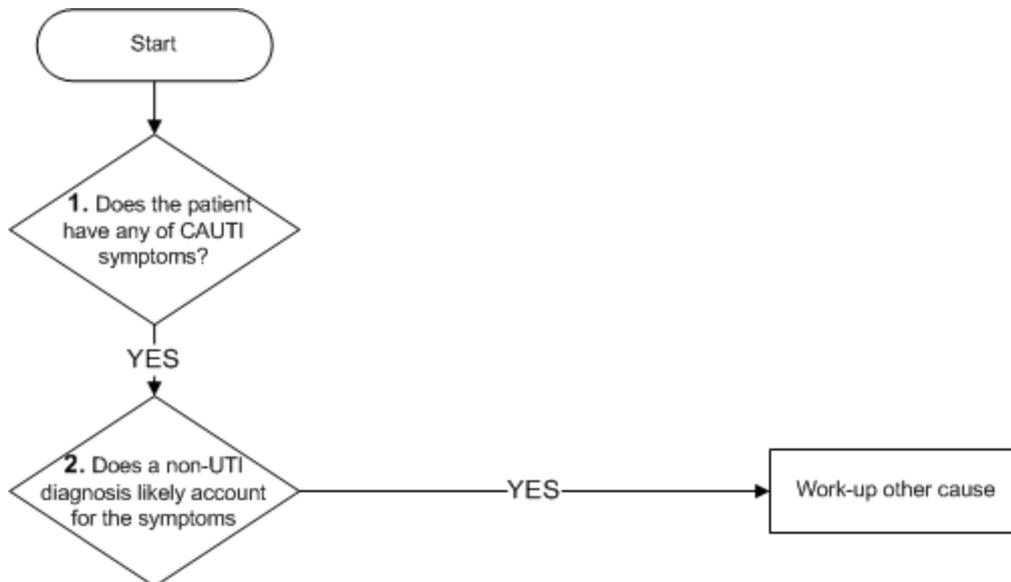
2. Did a non-UTI diagnosis likely account for the symptoms?

Yes: Although you treated the patient empirically for CAUTI without further workup, it seems likely that a non-UTI diagnosis accounted for the symptoms. This is because the patient also was receiving prednisone, which could account for the leukocytosis.

Were inappropriate antibiotics given?

YES: The patient did not have symptoms of CAUTI, or if another diagnosis likely accounted for the symptoms, antibiotics were not indicated. However, the patient received Ciprofloxacin on April 19th. Per IDSA guidelines, this treatment was unnecessary.

CAUTI-related treatment of this patient stops here.



Conclusion

Thank you again for your time!

The Kicking CAUTI Campaign team hopes this feedback will be helpful to you when you encounter possible CAUTI cases in the future.

Here is a link to the IDSA guidelines:

http://www.idsociety.org/Organ_System/



[Return](#) to
Algorithm

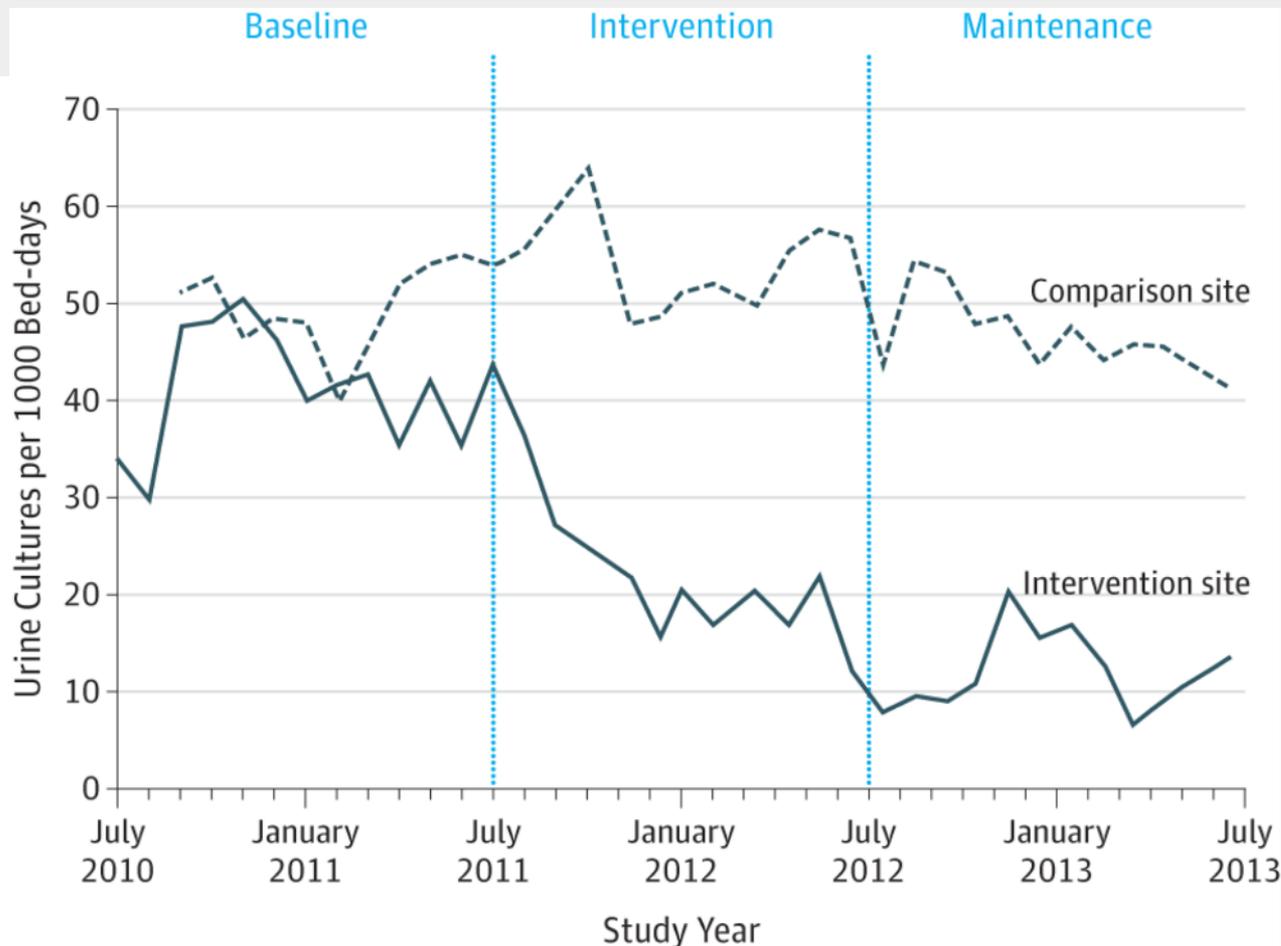
Stethoscope Penlights



Results

- 289,754 total bed-days
- 11,188 urine cultures from catheterized patients
 - 4,076 (36.4%) positive
- Urine cultures ordered decreased by 71% ($P < 0.001$)
- ASB over treatment
 - 1.6/1000 patient-days pre-intervention
 - 0.4/1000 patient-days post intervention
 - 75% decrease ($P < 0.001$)
 - Biggest impact in long term care
- UTI under treatment did not change

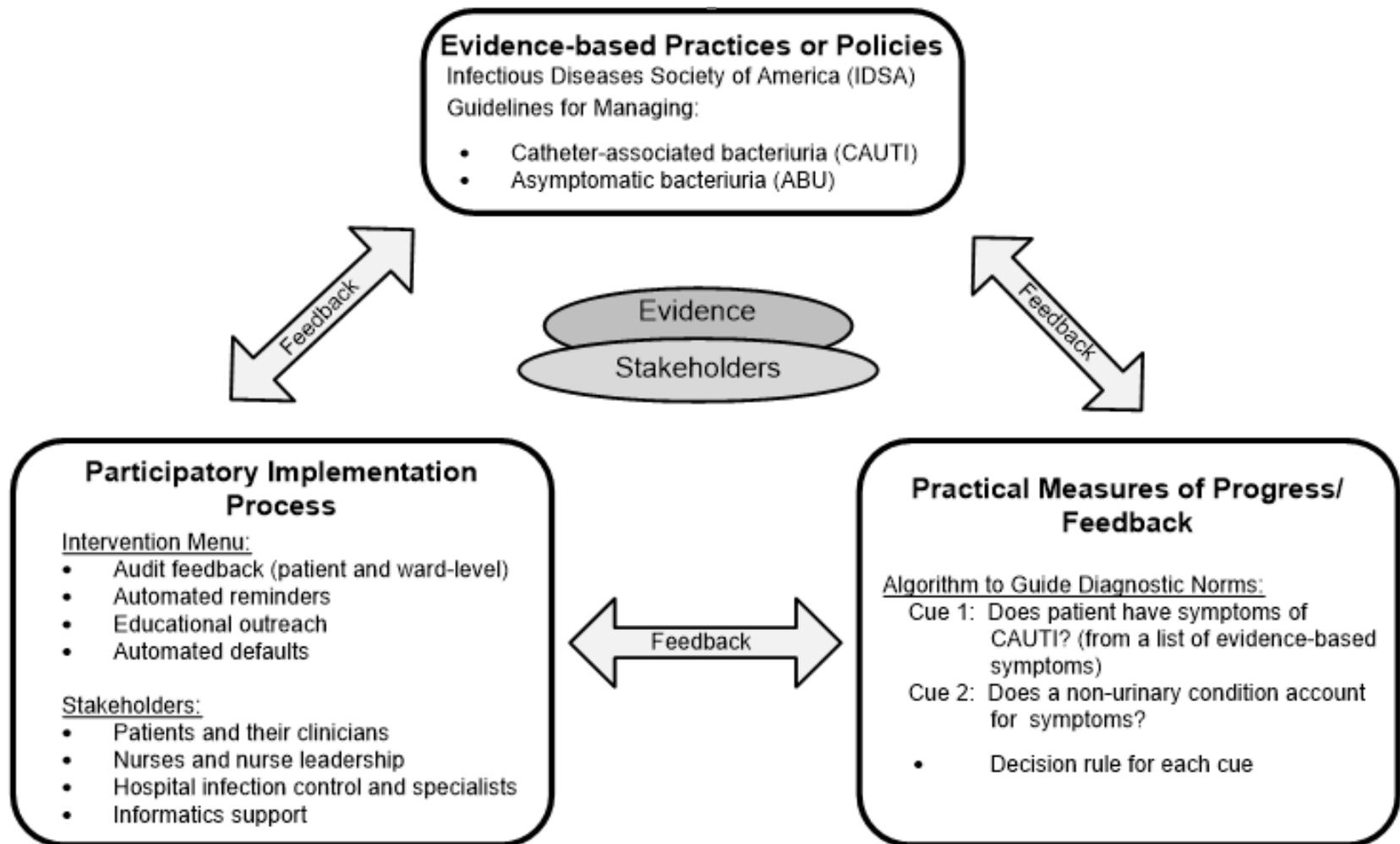
Effectiveness of an Antimicrobial Stewardship Approach for Urinary Catheter–Associated Asymptomatic Bacteriuria
 JAMA Intern Med. 2015;175(7):1120-1127



Monthly Rates of Urine Culture Orders per 1000 Bed-days

Intervention vs comparison sites across the 3 study periods (P < .001)

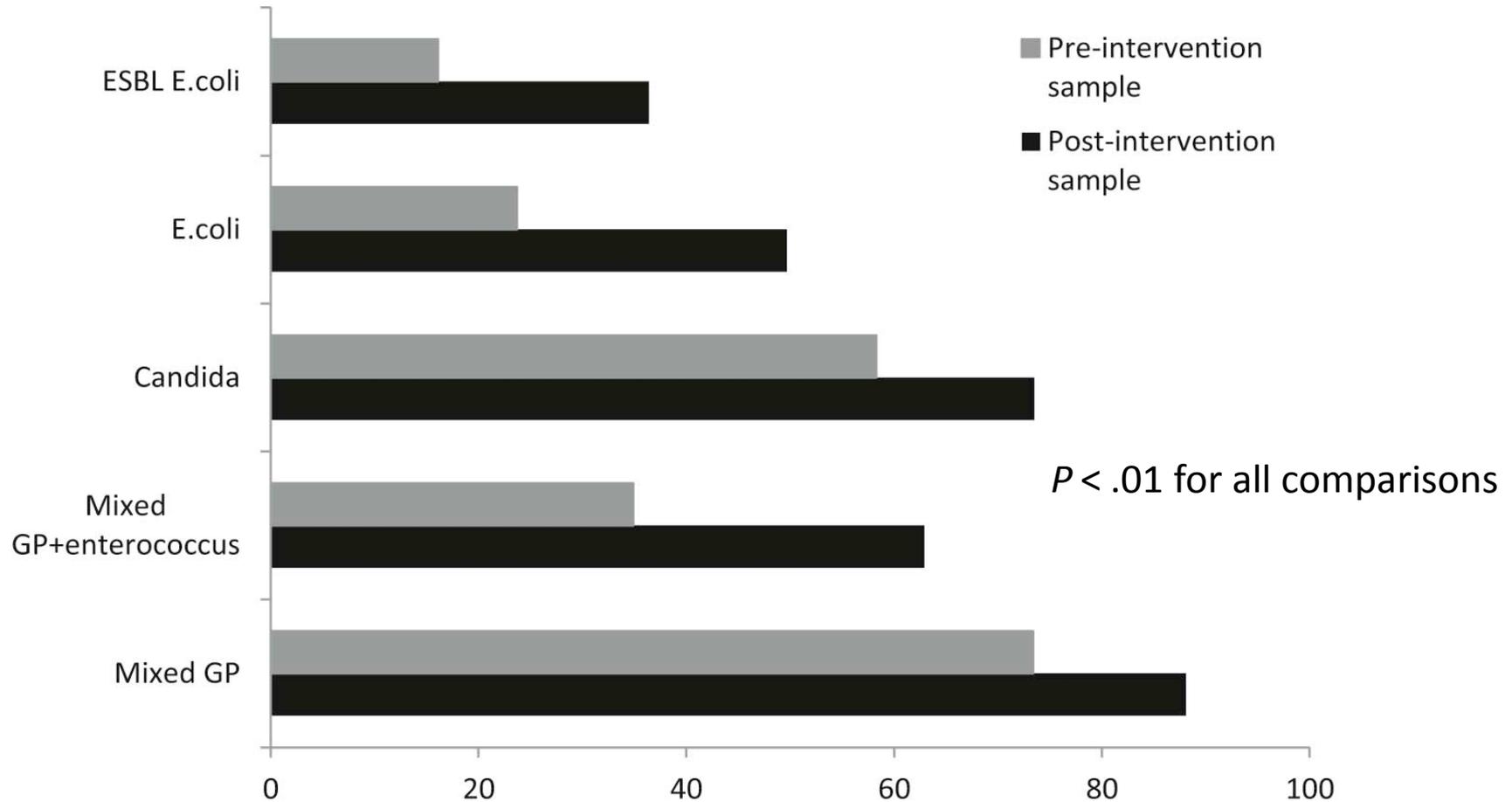
Evidence Integration Triangle Applied to Kicking CAUTI



Survey found improvements in knowledge, cognitive-behavioral constructs and guidelines familiarity

	Pre-intervention n=169	Post-intervention n=157	P value
Knowledge score, mean (SD)	57.5 (18.8)	69.9 (20.5)	<0.001
Self-efficacy, mean (SD)	3.9 (0.7)	4.1 (0.6)	0.001
Behavior, mean (SD)	2.5 (0.7)	3.4 (0.8)	<0.001
Social norms, mean (SD)	2.4 (0.8)	3.6 (0.7)	<0.001
Risk perceptions, mean (SD)	3.0 (0.6)	3.3 (0.6)	<0.001
Have heard of the IDSA guidelines	151/169 (89.3%)	150/152 (98.7%)	0.001

Respondents post-intervention were less likely to treat ASB



Percentage of respondents who would withhold antibiotics from treating ASB

Grigoryan, American Journal of Infection Control, 2016

Diagnostic Accuracy Improved Post-Intervention

	Intervention Site				Comparison Site			
	<u>Pre-Intervention</u>		<u>Post-Intervention</u>		<u>Pre-Intervention</u>		<u>Post-Intervention</u>	
	Positive Cultures N=129		Positive Cultures N=56		Positive Cultures N=67		Positive Cultures N=61	
	Sxs	No Sxs	Sxs	No Sxs	Sxs	No Sxs	Sxs	No Sxs
Antimicrobials prescribed	40	32	26	3	26	8	36	5
Antimicrobials not prescribed	8	49	2	25	3	30	1	19
Sensitivity (95% CI)	83% (.73-.94)		93% (.83-1.00)		90% (.79-1.00)		97% (.92-1.00)	
Specificity (95% CI)	60% (.50-.71)		89% (.78-1.00)		79% (.66-.92)		79% (.63-.95)	
Positive Likelihood Ratio	2.1		8.5		4.29		4.62	
Negative Likelihood Ratio	0.28		0.08		0.13		0.04	

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Lessons Learned

- Three years of data collection requires 4+ years of work
 - On ramp and hiring, approvals, data access
 - Data cleaning and analyses
- Include key stakeholders in intervention
 - Nurses, clinical nurse assistants
- Multidisciplinary team was key to success
 - Both for study design and analyses
- Timing and timeliness are important

American Geriatrics Society

Ten Things Physicians and Patients Should Question

Released February 21, 2013 (1-5) and February 27, 2014 (6-10)

Download PDF



Leading Change. Improving Care for Older Adults.

1

Don't recommend percutaneous feeding tubes in patients with advanced dementia; instead offer oral assisted feeding.

Careful hand-feeding for patients with severe dementia is at least as good as tube-feeding for the outcomes of death, aspiration pneumonia, functional status and patient comfort. Food is the preferred nutrient. Tube-feeding is associated with agitation, increased use of physical and chemical restraints and worsening pressure ulcers.

Related Materials

- Additional information is available in the Resources section.

More patient-friendly materials are available from Consumer Reports at [Consumer Health Choices](#)

5

Don't use antimicrobials to treat bacteriuria in older adults unless specific urinary tract symptoms are present.

Cohort studies have found no adverse outcomes for older men or women associated with asymptomatic bacteriuria. Antimicrobial treatment studies for asymptomatic bacteriuria in older adults demonstrate no benefits and show increased adverse antimicrobial effects. Consensus criteria has been developed to characterize the specific clinical symptoms that, when associated with bacteriuria, define urinary tract infection. Screening for and treatment of asymptomatic bacteriuria is recommended before urologic procedures for which mucosal bleeding is anticipated.

Antibiotic Stewardship is:



- And yet everybody thinks it is cool
 - The White House
 - The Centers for Disease Control and Prevention
 - The World Health Organization



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Dissemination: “Less is More” IIR

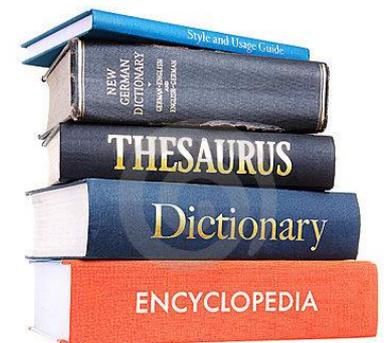
Activity	Project Quarters											
	Q1	Q2	Q3	Q4	Q5	Q6	Q7	Q8	Q9	Q10	Q11	Q12
Project start up	➔											
Operational partnership calls		☎		☎		☎		☎		☎	☎	☎
Site leadership calls	☎	☎	☎	☎	☎	☎	☎	☎	☎	☎	☎	☎
Interim data analysis		🔍		🔍		🔍		🔍		🔍		
Intervention Sites												
Ann Arbor		On-ramp	Intervention	Intervention	Intervention	Intervention	Intervention	Sustainability	Sustainability	Sustainability	Sustainability	Sustainability
Greater Los Angeles			On-ramp	Intervention	Intervention	Intervention	Intervention	Sustainability	Sustainability	Sustainability	Sustainability	Sustainability
Miami				On-ramp	Intervention	Intervention	Intervention	Intervention	Sustainability	Sustainability	Sustainability	Sustainability
Minneapolis					On-ramp	Intervention	Intervention	Intervention	Intervention	Sustainability	Sustainability	Sustainability
Comparison Sites												
Madison			Observation	Observation	Observation	Observation	Observation	Observation	Observation	Observation	Observation	Observation
San Francisco			Observation	Observation	Observation	Observation	Observation	Observation	Observation	Observation	Observation	Observation
Tampa			Observation	Observation	Observation	Observation	Observation	Observation	Observation	Observation	Observation	Observation
Milwaukee			Observation	Observation	Observation	Observation	Observation	Observation	Observation	Observation	Observation	Observation
Final data cleaning and analysis												🔍
Dissemination activities		➔		➔		➔		➔		➔	➔	➔

Summary

- Kicking CAUTI had a positive impact on clinical care
 - Decreased screening for and treatment of ASB
- Demonstrates the success of a theory-driven intervention in changing practice
 - Behavioral economics
 - Audit and feedback
 - Evidence integration triangle
- Lessons learned will be applied to “Less is More”

References

- Infectious Diseases Society of America Guidelines on CAUTI and ASB
 - [http://www.idsociety.org/IDSA Practice Guidelines/](http://www.idsociety.org/IDSA_Practice_Guidelines/)
- US Preventive Services Task Force
 - <http://www.uspreventiveservicestaskforce.org/Page/Topic/recommendation-summary/asymptomatic-bacteriuria-in-adults-screening>
- Link to project publications
 - <https://www.ncbi.nlm.nih.gov/pubmed/?term=trautner+and+naik>



Acknowledgements

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 - Jan Patterson



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Questions/comments?

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